

# TRUSTEES' REPORT AND FINANCIAL STATEMENTS

For the Year Ended

31 March 2024

**Wheatley Care** 

(Registered Company No. SC252526) (Registered Charity No. SC034584)

#### TRUSTEES' REPORT

#### STRATEGIC REPORT

## **Principal activities**

Wheatley Care ("the Company", "Care", "Wheatley Care") is a charity incorporated as a company limited by guarantee and is a subsidiary of Wheatley Housing Group Limited. The Company is governed by a Memorandum and Articles of Association under the Companies Act.

The Wheatley Housing Group Limited is a company limited by guarantee and registered in Scotland under the Companies Act (company registration number SC426094), having its registered office at Wheatley House, 25 Cochrane Street, Glasgow, G1 1HL. It is registered with the Scottish Housing Regulator as a registered social landlord (number 363).

The principal office of the Company is Wheatley House, 25 Cochrane Street, Glasgow, G1 1HL.

The Trustees, who are also the Directors, serving during the year and since the year end are detailed on page 6.

## Review of the year

Wheatley Care had a strong year with good performance across many areas.

We concluded our strategic review of Wheatley Care this year, with the recommendations arising from the review focused on refining the portfolio of care and enhancing our reputation as sector leaders.

The review considered the challenges faced across the sector in relation to recruitment, staff retention, staff well-being and absence, and allowed us to develop clear actions to help Wheatley Care attract and retain the calibre of staff we need. Good progress has been made throughout the year with several initiatives developed to address the recommendations.

Stage 1 of the National Care Service (Scotland) Bill made its way through the Scottish Parliament. We supported our customers to take part in the Scottish Government's consultation on the proposals in the Bill, as well as the Scottish Social Services Council's Future Proofing Programme and the implementation of the Health and Care (Staffing) (Scotland) Act 2019.

Here are some of our highlights for 2023/24:

## Supporting people achieve their outcomes

Wheatley Care provides inclusive and holistic support to people with complex conditions, including physical disabilities, learning disabilities, mental health conditions, addictions, and homelessness.

In 2023/24, we supported 7,407 people across our services, spanning 10 local authority areas, helping them get the most out of their lives and achieve their own positive outcomes.

Two-thirds of our customers received support from our transitional services specialising in supporting people who have experienced homelessness or at risk of becoming homeless.

Around 15% of our customers are aged 55 and above and live in one of our 33 Livingwell complexes, which help older tenants live independently in their own homes for longer, with support from housing and care staff.

Around 12% of our customers received support from staff in our day services which provide preventative support to people diagnosed with a mental health condition across Edinburgh and Fife.

A total of 6% of our customers received support from our personalised and self-directed support services to live independently in their own homes.

## STRATEGIC REPORT (continued)

#### **Customer satisfaction**

This year, around 30% of our customers, including customer representatives, took part in our care customer sentiment survey.

A total of 97% of those who responded said they were satisfied with the care service they received, and 95% of respondents said they were satisfied with opportunities to participate in decision making that shapes services.

## Community engagement

We continued to support people to engage with their community through a range of activities to improve physical and mental health, reduce social isolation and increase access to employment, volunteering, and education.

We used Wheatley's 'Stronger Voices, Stronger Communities' framework to help the people we work for shape our services.

A total of 49 of our customers took part in our strategic review of our care services this year, as well as the Scottish Government's consultation around a national care service.

We engaged another eight new volunteers across our services in 2023/24, meaning 32 volunteers with unique skills and/or lived experience have supported the delivery of Wheatley Care services since 2021.

We developed our approach to peer mentoring and advocacy in partnership with the Glasgow Homelessness Involvement and Feedback Team (GHIFT) this year and have already started engaging with customers to create a lived-experience service which supports and advocates for people in our Fordneuk Accommodation and Support Service.

Knightswood Connects is a high impact/low-cost project which helps reduce the effects of social isolation by promoting engagement opportunities for older people living in the Knightswood area of Glasgow. In 2023/24, the project helped more than 250 people take part in activities including memory groups, art sessions and exercise classes to promote wellbeing.

## **Foundation support**

The Wheatley Foundation, our partners in Wheatley Group, also provided support for the people we work for this year.

The community benefit clauses in Wheatley Group's new-build and investment programmes helped 295 Care customers with donations, including supermarket vouchers, duvets, hampers, and other items, to help alleviate poverty.

A total of 45 young people supported by Wheatley Care benefited from Foundation programmes over the year, including 20 who received activity packs and 25 who were provided with refurbished laptops and other digital devices.

The Foundation also helped secure 20 jobs, training and apprenticeship opportunities for people supported by Wheatley Care, including three work placements through the 'community benefits' scheme, two training places through the Scottish Governments 'No One Left Behind' scheme, and 15 external training opportunities.

## STRATEGIC REPORT (continued)

## A new resettlement service for Edinburgh

In 2023/24, Wheatley Care was awarded a contract in Edinburgh to provide a registered housing support service to people experiencing homelessness. By the end of the fiscal year, a dedicated team was in place to support up to 36 people living in temporary accommodation provided by Wheatley Homes East, our partners in the Wheatley Group.

## Managing complaints

We listen carefully to complaints and use the feedback to improve services. Wheatley Care received 13 complaints this year, seven of which were upheld or partially upheld.

## Care inspections

The Care Inspectorate inspected 11 of our services over the year. Out of our 19 live inspection reports, more than 81% received grades 5 (very good) or 6 (excellent) for the key themes inspected by the Care Inspectorate. This compares well with the national average of 59%. A total of 97% of our services received grade 4 (good) and above for key themes inspected, outperforming the national average of 81%.

## **Duty of Candour**

Our Duty of Candour report was published this year, showing there were no unintended or unexpected incidents that caused harm or death to a person we work for.

#### Workforce

In 2023/24, 100% of our workforce were registered with the Scottish Social Services Council (SSSC) within the first six months of joining Wheatley Care.

By the end of the year, 72% of our staff either held or were working towards qualification requirements set by the SSSC.

Wheatley Care staff now also have access to 150 internal training courses through The Academy, Wheatley Group's centre of excellence for learning and development. This will help enhance their understanding of complex issues such as mental health, addiction, offending behaviour, and trauma, and improve their confidence and professionalism in delivering high-quality social care.

## STRATEGIC REPORT (continued)

## FINANCIAL REVIEW

The Statement of Financial Activities shows net income for the year of £245k (2023: £79k) before actuarial losses of £241k (2023: losses of £276k) in respect of defined benefit pension schemes. We are focussed on ensuring the business remains in a stable position financially in an environment of ongoing funding pressures on care service and are committed to fairly rewarding our employees for their contribution through the Real Living Wage and Wheatley benefits package.

A total of £2,707k was retained in accumulated funds at the year-end (2023: £2,703k).

#### **Income**

Total income for the year ended 31 March 2024 was £20,097k (2023: £20,633k). This is a decrease of £536k compared to the previous year. The decrease in income compared to the prior year is associated with a reduction in the scope of services provided to other Wheatley Group subsidiaries.

#### **Expenditure**

Total expenditure for the year of £19,852k (2023: £20,554k) is £702k lower than in the prior year. Expenditure for the year includes the cost of continuing to pay employees the Real Living Wage.

## Principal funding sources

The charity's principal funding sources are the Glasgow City Council's Homelessness Services, Learning Disability and Mental Health services. In addition, the charity received funding from Falkirk, North Lanarkshire, Renfrewshire, South Lanarkshire, Stirling, West Lothian and City of Edinburgh local authorities.

## **DIRECTORS REPORT**

## Reserves policy

The Trustees have set a target of a minimum of one month's operating costs with a target of working towards two months of operating costs as a desired level of a general revenue reserve, recognising the support available from the Group structure. At the Statement of Financial Position date the Company had 1.64 months' worth of reserves, of which all related to Unrestricted Funds.

#### Trustees

The Directors of the charitable company are its trustees for the purpose of charity law and throughout this report are collectively referred to as the Trustees.

The Trustees present their annual report and the audited financial statement of the charity for the year ended 31 March 2024.

## Result for the year

The result for the year and an analysis of performance has been included within the Strategic Report.

#### Structure

The Trustees serving on the Board and up to the date of signing the financial statements were:

Trustees	First Appointed	Left Board
Lindsey Cartwright	25 October 2016	
Allison Forrest	25 July 2016	
Deborah Neild	10 October 2019	
Onyekachi Okafor	25 October 2016	
Elizabeth Reid	25 October 2016	
Daniel Harley	4 February 2020	30 January 2024
Jessica Wade	15 June 2020	
George Cunningham	15 June 2020	
Kenneth Simpson	29 September 2021	
Lyndsey Teaz	10 October 2022	
Iain Macaulay	29 January 2024	20 May 2024

#### Governance

The governing body of the charity is known as the Board and has spaces for up to fifteen trustees. It meets six to eight times a year. The Board met six times during the year ended 31 March 2024.

## Methods to appoint & recruit new charity trustees

The Wheatley Group has sole responsibility for appointing and recruiting new charity trustees. The proposal to appoint new trustees requires two board members to provide signed approval as outlined in the Articles of Association.

## **Induction and training of trustees**

Trustees undertake the Wheatley Group induction programme when first appointed and attend regular training and development thereafter as part of the Wheatley Group governance arrangements for Board members' induction and training.

#### **DIRECTORS REPORT (continued)**

### Setting pay and remuneration of key management personnel

Pay and remuneration of key management personnel is set with reference to the Wheatley Care remuneration policy. Remuneration of key management is delegated to the Group Chief Executive.

#### Management

During the year, the Trustees delegated day to day management of the Company to Louise Dunlop, Managing Director of Wheatley Care.

### Principal risks facing the Company

The Wheatley Care Board has overall responsibility for monitoring risk and the risk register is reviewed regularly by the Board. As a subsidiary of Wheatley Housing Group, the principle risks are broadly similar to those facing the Group and can be seen in the consolidated financial statements of the Group. In additional the following risks are specific to Wheatley Care:

## **Business Continuity and Disaster Recovery**

<u>Risk:</u> The Wheatley Housing Group does not have adequate or tested Business Continuity / Disaster Recovery Plans in place for key business activities (for example: care provision/staff cover), resulting in significant disruption to service and avoidable reputational damage.

<u>Comments and risk mitigation:</u> A business continuity implementation group is responsible for collating, reviewing and designing the Group's Disaster Recovery and Business Continuity Plans. A programme to annually test these plans has been developed. Group Assurance continue to monitor progress and robustness of plans.

## Care and support services

<u>Risk:</u> A failure in the care of an individual could result in serious personal harm, leading to risk to life and limb, financial liability and loss of future work due to reputational damage. The commissioning environment relating to care and support services creates risks that funding is insufficient to allow services to break-even while paying staff fair wages.

Comments and risk mitigation: Care and support services governance arrangements, including the authorising environment, are clear and have been approved. These include regular reviews of service financial positions and processes to hand back services which cannot be delivered in a financially viable manner. The Care Quality Framework has been in place since 2022. The Care Assurance Framework is also in place to monitor compliance with policies and procedures and follow-up from Care Inspectorate visits. We closely monitor the changeover in service users and focus on redeployment of resources and improvements to help retention of users.

Regular management review of service users' care packages is used to monitor where people are leaving the services and how to redeploy resources or attract new users.

The Protecting People Policy Framework sets out arrangement for protecting the People We Work For, including those considered to be vulnerable. Work to deliver against the Framework is reported to the Wheatley Care Board.

## **DIRECTORS REPORT (continued)**

### **Independent auditor**

In accordance with Section 485 of the Companies Act 2006, a resolution for the re-appointment of KPMG LLP as auditor is to be proposed at the forthcoming Annual General Meeting.

#### Disclosure of information to auditor

The Trustees who held office at the date of approval of this trustees' report confirm that, so far as they are each aware, there is no relevant audit information of which the Company's auditor is unaware; and each Trustee has taken all the steps that he/she ought to have taken as a trustee to make himself/herself aware of any relevant audit information and to establish that the Company's auditor is aware of that information.

## STATEMENT OF TRUSTEES' RESPONSIBILITIES IN RESPECT OF THE TRUSTEES' ANNUAL REPORT AND THE FINANCIAL STATEMENTS

The trustees are responsible for preparing the Trustees' Annual Report and the financial statements in accordance with applicable law and regulations.

Company and charity law requires the trustees to prepare financial statements for each financial year. Under that law they are required to prepare the financial statements in accordance with UK Accounting Standards and applicable law (UK Generally Accepted Accounting Practice), including FRS 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland*.

Under company law the trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the charitable company and of the income and expenditure for that period. In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards and the Statement of Recommended Practice have been followed, subject to any material departures disclosed and explained in the financial statements;
- assess the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern; and
- use the going concern basis of accounting unless they either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

The trustees are responsible for keeping adequate and proper accounting records that are sufficient to show and explain the charitable company's transactions and disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006, the Charities and Trustee Investment (Scotland) Act 2005, and regulation 8 of the Charities Accounts (Scotland) Regulations 2006 (as amended). They are responsible for such internal control as they determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error, and have general responsibility for taking such steps as are reasonably open to them to safeguard the assets of the charitable company and to prevent and detect fraud and other irregularities.

Signed by:

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Lindsey Cartwright Trustee 16 September 2024 Wheatley House 25 Cochrane Street Glasgow G1 1HL

## INDEPENDENT AUDITOR'S REPORT TO THE TRUSTEES AND MEMBERS OF WHEATLEY CARE

### **Opinion**

We have audited the financial statements of Wheatley Care ("the charitable company") for the year ended 31 March 2024 which comprise the Statement of Financial Activities, the Statement of Financial Position, the Cashflow statement and related notes, including the accounting policies in note 2.

In our opinion the financial statements

- give a true and fair view of the state of the charitable company's affairs as at 31 March 2024 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with UK accounting standards, including FRS102 The Financial Reporting Standard applicable in the UK and Republic of Ireland; and
- have been prepared in accordance with the requirements of the Companies Act 2006, the Charities and Trustee Investment (Scotland) Act 2005, and regulation 8 of the Charities Accounts (Scotland) Regulations 2006 (as amended).

#### **Basis for opinion**

We have been appointed as auditor under section 44 (1)(c) of the Charities and Trustee Investment (Scotland) Act 2005 and under the Companies Act 2006 and report in accordance with regulations made under those Acts.

We conducted our audit in accordance with International Standards on Auditing (UK) ("ISAs (UK)") and applicable law. Our responsibilities are described below. We have fulfilled our ethical responsibilities under, and are independent of the charitable company in accordance with, UK ethical requirements including the FRC Ethical Standard. We believe that the audit evidence we have obtained is a sufficient and appropriate basis for our opinion.

### Going concern

The trustees have prepared the financial statements on the going concern basis as they do not intend to liquidate the charitable company or to cease its operations, and as they have concluded that the charitable company's financial position means that this is realistic. They have also concluded that there are no material uncertainties that could have cast significant doubt over its ability to continue as a going concern for at least a year from the date of approval of the financial statements ("the going concern period").

In our evaluation of the trustee's conclusions, we considered the inherent risks to the charitable company's business model and analysed how those risks might affect the charitable company's financial resources or ability to continue operations over the going concern period.

Our conclusions based on this work:

- we consider that the trustee's use of the going concern basis of accounting in the preparation of the financial statements is appropriate;
- we have not identified, and concur with the trustee's assessment that there is not, a material uncertainty related to events or conditions that, individually or collectively, may cast significant doubt on the charitable company's ability to continue as a going concern for the going concern period.

However, as we cannot predict all future events or conditions and as subsequent events may result in outcomes that are inconsistent with judgements that were reasonable at the time they were made, the above conclusions are not a guarantee that the charitable company will continue in operation.

## Fraud and breaches of laws and regulations – ability to detect

Identifying and responding to risks of material misstatement due to fraud

To identify risks of material misstatement due to fraud ("fraud risks") we assessed events or conditions that could indicate an incentive or pressure to commit fraud or provide an opportunity to commit fraud. Our risk assessment procedures included:

- Enquiring of board members and management as to the charitable company's high-level policies and procedures to prevent and detect fraud as well as whether they have knowledge of any actual suspected or alleged fraud; and
- Reading Board minutes

## INDEPENDENT AUDITOR'S REPORT TO THE TRUSTEES AND MEMBERS OF WHEATLEY CARE (CONTINUED)

As required by auditing standards, taking into account our overall knowledge of the control environment, we perform procedures to address the risk of management override of controls, in particular the risk that the entity management may be in a position to make inappropriate accounting entries. On this audit we do not believe there is a fraud risk related to income recognition because of the limited opportunity and incentive for fraudulent revenue recognition and the limited judgement in respect of revenue recognition.

We did not identify any additional fraud risks.

In determining the audit procedures, we took into account the results of our evaluation and testing of the operating effectiveness of some of the charitable company's wide fraud risk management controls.

We also performed procedures including:

- Identifying journal entries and other adjustments to test based on risk criteria and comparing the identified entries to supporting documentation. These include those posted to unusual accounts.
- Assessing whether the judgements made in making accounting estimates are indicative of a potential bias including assessing the assumptions used in pension valuations.

Identifying and responding to risks of material misstatement related to compliance with laws and regulations

We identified areas of laws and regulations that could reasonably be expected to have a material effect on the financial statements from our general commercial and sector experience and through discussions with the board and other management (as required by auditing standards), and discussed with the board and other management the policies and procedures regarding compliance with laws and regulations.

We communicated identified laws and regulation throughout our team and remained alert to any indications of non-compliance throughout the audit.

The potential effect of these laws and regulations on the financial statements varies considerably.

The charitable company is subject to laws and regulations that directly affect the financial statements including financial reporting legislation and charities legislation and we assessed the extent of compliance with these laws and regulations as part of our procedures on the related financial statements items.

Whilst the charitable company is subject to many other laws and regulations, we did not identify any others where the consequences of non-compliance alone could have a material effect on amounts or disclosures in the financial statements.

Context of the ability of the audit to detect fraud or breaches of law or regulation

Owing to the inherent limitations of an audit, there is an unavoidable risk that we may not have detected some material misstatements in the financial statements, even though we have properly planned and performed our audit in accordance with auditing standards. For example, the further removed non-compliance with laws and regulations is from the events and transactions reflected in the financial statements, the less likely the inherently limited procedures required by auditing standards would identify it.

In addition, as with any audit, there remained a higher risk of non-detection of fraud, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal controls. Our audit procedures are designed to detect material misstatements. We are not responsible for preventing non-compliance or fraud and cannot be expected to detect non-compliance with all laws and regulations.

#### Other information

The trustees are responsible for the other information, which comprise the Trustees' Annual Report, the strategic report and the directors' report. Our opinion on the financial statements does not cover the other information and we do not express an audit opinion or, except as explicitly stated below, any form of assurance conclusion thereon.

Our responsibility is to read the other information and, in doing so, consider whether, based on our financial statements audit work, the information therein is materially misstated or inconsistent with the financial statements or our audit knowledge.

Based solely on that work:

- we have not identified material misstatements in the other information;
- in our opinion the information given in the Trustees' Annual Report, which constitutes the strategic report and the directors' report for the financial year is consistent with the financial statements; and
- in our opinion those reports have been prepared in accordance with the Companies Act 2006.

## INDEPENDENT AUDITOR'S REPORT TO THE TRUSTEES AND MEMBERS OF WHEATLEY CARE (CONTINUED)

#### Matters on which we are required to report by exception

Under the Companies Act 2006 and the Charities Accounts (Scotland) Regulations 2006 (as amended) we are required to report to you if, in our opinion:

- the charitable company has not kept adequate and proper accounting records, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

We have nothing to report in these respects.

#### Trustees' responsibilities

As explained more fully in their statement set out on page 9, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for: the preparation of the financial statements and for being satisfied that they give a true and fair view; such internal control as they determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error; assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern; and using the going concern basis of accounting unless they either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

#### Auditor's responsibilities

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue our opinion in an auditor's report. Reasonable assurance is a high level of assurance, but does not guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial statements.

A fuller description of our responsibilities is provided on the FRC's website at www.frc.org.uk/auditorsresponsibilities.

#### The purpose of our audit work and to whom we owe our responsibilities

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006, and to the charitable company's trustees, as a body, in accordance with section 44(1)(c) of the Charities and Trustee Investment (Scotland) Act 2005 and regulation 10 of the Charities Accounts (Scotland) Regulations 2006. Our audit work has been undertaken so that we might state to the charitable company's trustees those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company, its members as a body and its trustees, as a body, for our audit work, for this report, or for the opinions we have formed.

Michael While

Michael Wilkie (Senior Statutory Auditor) for and on behalf of KPMG LLP, Statutory Auditor

Chartered Accountants

KPMG LLP is eligible to act as auditor in terms of section 1212 of the Companies Act 2006
319 St Vincent Street

Glasgow
G2 5AS

24 September 2024

## STATEMENT OF FINANCIAL ACTIVITIES (INCORPORATING THE INCOME AND EXPENDITURE ACCOUNT) FOR THE YEAR ENDED 31 MARCH 2024

	Notes	Unrestricted funds £'000	Restricted Funds £'000	2024 Total funds £'000	2023 Total funds £'000
<b>Income from:</b> Charitable activities	6	20,064	33	20,097	20,633
Total		20,064	33	20,097	20,633
<b>Expenditure on:</b> Charitable activities	7	(19,819)	(33)	(19,852)	(20,554)
Total		(19,819)	(33)	(19,852)	(20,554)
Net income		245	-	245	79
Transfers between funds	12	-	-	-	-
Other recognised gains/(losses): Actuarial losses on defined benefit pension schemes		(241)	-	(241)	(276)
Net movement in funds		4	-	4	(197)
Reconciliation of funds: Total funds brought forward	12	2,703	-	2,703	2,900
Total funds carried forward	12	2,707	-	2,707	2,703

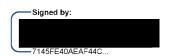
The Statement of Financial Activities includes all gains and losses in the year and there is no material difference between the incoming resources for the financial year stated above and their historical cost equivalents. All incoming resources and resources expended derive from continuing activities.

The notes on pages 16 to 26 form part of these financial statements.

## STATEMENT OF FINANCIAL POSITION AS AT 31 MARCH 2024

		2024	2023
	Notes	£'000	£'000
Current assets Debtors Cash at bank and in hand Total current assets	8	1,494 3,234 4,728	1,697 3,135 4,832
Creditors: amounts falling due within one year	9	(1,565)	(1,924)
Net current assets		3,163	2,908
Total assets less current liabilities		3,163	2,908
Defined benefit pension scheme liability	10	(456)	(205)
Net assets		2,707	2,703
The funds of the charity Unrestricted income funds	12	2,707	2,703
Total charity funds		2,707	2,703

The financial statements were approved and authorised for issue by the Trustees on 26 August 2024 and signed on their behalf on 16 September 2024 by:



Lindsey Cartwright Trustee

The notes on pages 16 to 26 form part of these financial statements.

Company Registration Number SC252526.

## CASH FLOW STATEMENT FOR THE YEAR ENDED 31 MARCH 2024

		2024 £'000	2023 £'000
Reconciliation of operating surplus to net cash inflow from operating activities			
Net incoming resources		245	79
Decrease / (increase) in debtors		166	(46)
(Decrease) / increase in creditors		(410)	490
Decrease / (increase) in amount due from Group Companies		88	(256)
Difference between cash contributions and pension charge		10	(76)
Net cash inflow from operating activities	_	99	191
Increase in cash in the year	<u> </u>	99	191
Reconciliation of net cashflow to movement in net funds			
Net funds at 1 April	_	3,135	2,944
Net funds at 31 March	_	3,234	3,135
Analysis of changes in net funds			
	Opening balance	Cashflows	Closing balance
	£'000	£'000	£'000
Cash at bank and in hand	3,135	99	3,234
Net funds	3,135	99	3,234

The notes on pages 16 to 26 form part of these financial statements.

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2024

## 1. Legal status

Wheatley Care, is a private company incorporated, domiciled and registered in Scotland in the UK. The registered number is SC252526 and the registered address is Wheatley House, 25 Cochrane Street, Glasgow, G1 1HL. Wheatley Care is also a registered charity; the registered Charity Number is SC034584.

## 2. Accounting policies

The following accounting policies have been applied consistently in dealing with items that are considered material in relation to the Company's financial statements to all periods presented in these financial statements.

## **Basis of accounting**

The financial statements have been prepared on a going concern basis, under the historical cost convention, in accordance with the Statement of Recommended Practice - Accounting and Reporting by Charities (SORP 2015), the Charities and Trustee Investment (Scotland) Act 2005, the Charities Accounts (Scotland) Regulations 2006, the Companies Act 2006, Financial Reporting Standard 102 (FRS 102) and applicable accounting standards in United Kingdom. The presentation currency of these financial statements is sterling. All amounts in the financial statements have been rounded to the nearest £1,000.

The Company's ultimate parent undertaking, Wheatley Housing Group Limited, includes the Company in its consolidated financial statements. The consolidated financial statements of Wheatley Housing Group are available to the public and may be obtained from Wheatley House, 25 Cochrane Street, Glasgow, G1 1HL.

As the consolidated financial statements of the ultimate parent undertaking include the disclosures equivalent to those required by FRS 102, the Company has taken the exemptions available in respect of the following disclosures:

• Certain disclosures required by FRS 102.11 Basic Financial Instruments and FRS 102.12 Other Financial Instrument Issues in respect of financial instruments not falling within the fair value accounting rules of Paragraph 36(4) of Schedule 1.

The accounting policies set out below have, unless otherwise stated, been applied consistently to all periods presented in these financial statements.

### Going concern

The financial statements have been prepared on a going concern basis which the Board considers to be appropriate for the following reasons.

The Company prepares a 5-year business plan which is updated and approved on an annual basis. The most recent business plan was approved in January 2024 by the Board. As well as considering the impact of a number of scenarios on the business plan the Board also adopted a stress testing framework against the base plan. The stress testing impacts were measured against available cash levels with potential mitigating actions identified to reduce expenditure.

## 2. Accounting policies (continued)

The Board, after reviewing the Company budgets for 2024/25 and the Company's financial position as forecast in the 5-year business plan, is of the opinion that, taking account of severe but plausible downsides, the Company has adequate resources to continue to meet their liabilities over the period of 12 months from the date of approval of the financial statements (the going concern assessment period). In reaching this conclusion, the Board has considered the following factors:

- Service charges receivable arrears and bad debt assumptions allow for difficulties in collecting payments due;
- Activity levels—scenarios in relation to a reduction in the number and size of care services provided
  have been undertaken to assess the impact of the reduction in turnover and the costs of
  reconfiguring care services;
- Liquidity current available cash of £3.2m and access to a revolving credit facility of £1.0m gives significant headroom for committed expenditure and other forecast cash flows over the going concern assessment period; and
- Service charge increases Scottish Government has committed to secure uplifts in funding for adult social care workers providing direct care and support to adults in care homes, care at home, day care and delegated housing support in the coming financial year.

The Board believe the Company has sufficient funding in place and expect the Company to remain financially viable even in severe but plausible downside scenarios.

Consequently, the Board is confident that the Company will have sufficient funds to continue to meet its liabilities as they fall due for at least 12 months from the date of approval of the financial statements and therefore have prepared the financial statements on a going concern basis.

## Related party disclosures

The company is a wholly-owned subsidiary of Wheatley Housing Group Limited, and is included within the consolidated financial statements of Wheatley Housing Group Limited which are publicly available. Consequently, the Company has taken advantage of the exemption, under the terms of FRS 102, from disclosing related-party transactions with wholly owned entities that are part of the Wheatley Housing Group.

#### Accounting judgements and estimations

Estimates and judgements are continually evaluated and are based on historical experience, advice from qualified experts where required or appropriate and other factors.

Judgements have been made in respect of the:

- Determining the value of the Company's share of defined benefit pension scheme assets and obligations, the valuation prepared by the Scheme actuary includes estimates of life expectancy, salary growth, inflation and the discount rate on corporate bonds; and
- Allocation of share of assets and liabilities for multi-employer pension schemes. Judgments in respect of the assets and liabilities to be recognised are based upon source information provided by administrators of the multi-employer pension schemes and estimations performed by the Group's actuarial advisers.

## 2. Accounting policies (continued)

#### Income

Basis for recognition of income

Income from charitable activities and other income are recognised when there is entitlement, any performance conditions attached have been met, it is probable income will be received, and the amount can be realised reliably.

#### Income from charitable activities

The charity receives income from service contracts and grant funding, which are included in income from charitable activities. These types of income are subject to specific performance conditions and entitlement is earned as the related services are provided. Income is deferred where performance conditions have not been met. Income from charitable activities also includes contributions received from service users for staff to accompany them on holidays and contributions from Loretto Housing Association Limited ("LHA") towards property related costs where Wheatley Care provides support from premises owned by LHA.

#### **Expenditure**

Resources are expended in the period to which they relate and when a liability is incurred. Expenditure includes any VAT which cannot be fully recovered and is reported as part of the expenditure to which it relates.

Charitable expenditure comprises those costs incurred by the charity in the delivery of its activities and services for its beneficiaries. It includes both costs that can be allocated directly to such activities and those costs of an indirect nature necessary to support them.

Governance costs include those incurred in the governance of the charity and its assets and are primarily associated with constitutional and statutory requirements.

## **Activity based reporting**

The Trustees are of the opinion that the charity has a single activity and there is no requirement to provide further analysis within the notes to the financial statements.

#### **Financial instruments**

All financial assets and liabilities are held initially at transaction price less attributable transaction costs. Subsequent to initial recognition they are measured at amortised cost using the effective interest rate method.

### **Pensions**

Pensions Trust Scottish Housing Association Pension Scheme – Defined Benefit

Wheatley Care previously participated in the Pensions Trust Scottish Housing Association Pension Scheme ("SHAPS") Defined Benefit Pension Scheme. The scheme is now closed. Members transferred to the SHAPS Defined Contribution Scheme on 1 July 2013. Retirement benefits to employees are funded by contributions from all participating employers and employees in the Scheme. Payments are made in accordance with periodic calculations by consulting actuaries and are based on pension costs applicable across the various participating Associations taken as a whole. In accordance with FRS 102, Wheatley Care's share of the scheme assets and liabilities have been separately identified and are included in the Company's Statement of Financial Position and measured using a projected unit method and discounted at the current rate of return on a high quality corporate bond of equivalent term and currency to the liability.

## 2. Accounting policies (continued)

## **Pensions (continued)**

The Company's share of the deficit is recognised in full and the movement is split between operating costs, finance items and in the statement of comprehensive income as an actuarial gain or loss on pension schemes.

Pensions Trust Scottish Housing Association Pension Scheme – Defined Contribution
Employer contributions are recognised in the Statement of Financial Activities in the period to which they relate and when a liability is incurred. They are allocated between restricted and unrestricted funds where the expenditure is directly attributable.

#### **Taxation**

The company is considered to pass the tests as set out in Paragraph 1 Schedule 6 Finance Act 2010 and therefore it meets the definition of a charitable company for UK corporation tax purposes. Accordingly, the charity is potentially exempt from taxation in respect of income or capital gains received within categories covered by Chapter 3 Part II Corporation Tax Act 1992 or Section 256 of the Taxation of Chargeable Gains Act 1992, to the extent that such income or gains are applied exclusively to charitable purposes.

#### Value Added Tax

The Company is registered for VAT and is a member of the Wheatley VAT group. Income from care services is exempt for VAT purposes, giving rise to no VAT liability.

## 3. Employees

Number of employees	2024	2023
	Number	Number
The average number of employees during the year were:		
Headcount	568	599
Full time equivalent	483	510

All staff are employed by the charity. Costs are recharged to/ from other group entities where appropriate.

## **Employment costs**

	Employed Staff Costs £'000	Total Staff Costs £'000	2023 Employed Staff Costs £'000	Total Staff Costs £'000
Staff costs	14,458	14,500	13,830	14,966
Social security costs	1,194	1,164	1,145	1,284
Employer's pension costs	515	739	477	662
Pensions past service deficit	5	5	79	79
Agency staff costs	352	352	318	318
	16,524	16,760	15,849	17,309

Total costs include staff costs recharged from other group entities.

## 4. Trustees' emoluments

None of the trustees received any remuneration for their services or reimbursement of expenses directly from Wheatley Care (2023 - nil).

## 5. Net incoming resources for the year

	2024	2023
	£'000	£'000
Net incoming resources is stated after charging:		
Auditors' remuneration – audit services (exc VAT)	45	45

6. Incoming resources from charitable activities		
	2024	2023
	£'000	£'000
Unrestricted income:	15.010	15.004
Local authority contract income Care service contribution from Loretto Housing Association Limited	15,918 1,012	15,894 969
Contribution from service users	469	342
Services provided to Registered Social Landlords	2,488	3,217
Other income	177	132
_	20,064	20,554
Restricted income:		
Grant income	33	79
<del>-</del>	20.007	20.622
_	20,097	20,633
7. Charitable activities		
	2024	2023
	£'000	£'000
Unrestricted expenditure:		
Management charges payable	63	270
Staff costs	16,742	17,279
Premises costs	1,199	1,328
Running costs	1,800	1,595
Pension finance costs	15	3
Destricted and support distance	19,819	20,475
Restricted expenditure: Staff costs	18	30
Running costs	15	49
Kunning Costs	33	79
	19,852	20,554
8. Debtors		
	2024	2023
	£'000	£'000
Amounts owed by group undertakings	240	277
Other debtors	1,254	1,420
Oner decidio	1,494	1,697
	1,77	1,077

Amounts owed by group undertakings are unsecured, interest free, have no fixed date of repayment and are repayable on demand.

## 9. Creditors: amounts falling due within one year

	2024 £'000	2023 £'000
Trade creditors	98	40
Taxation and social security costs	330	354
Other creditors	100	72
Accruals and deferred income	853	1,325
Amounts due to group undertakings	184	133
	1,565	1,924

Amounts owed to group undertakings are unsecured, interest free, have no fixed date of repayment and are repayable on demand.

#### 10. Pensions

## Pensions Trust Scottish Housing Association Pension Scheme – Defined Benefit

Wheatley Care participates in the Scottish Housing Associations' Pension Scheme (the Scheme), a multiemployer scheme which provides benefits to some 150 non-associated employers. The Scheme is a defined benefit scheme in the UK.

The Scheme is subject to the funding legislation outlined in the Pensions Act 2004 which came into force on 30 December 2005. This, together with documents issued by the Pensions Regulator and Technical Actuarial Standards issued by the Financial Reporting Council, set out the framework for funding defined benefit occupational pension schemes in the UK.

The last triennial valuation of the scheme for funding purposes was carried out as at 30 September 2021. This valuation revealed a deficit of £27m. A Recovery Plan was put in place to eliminate the deficit which ran to 30 September 2022. In the years between the three yearly actuarial valuations, the Scheme Actuary provides an annual Actuarial Report which tracks the funding progress against the Scheme's agreed funding strategy. The 30 September 2023 report confirmed the Scheme's funding level had reduced from 98% at 30 September 2021 to 90%. The Scheme Actuary is unable to predict what the funding level will be on 30 September 2024 and while deficit contributions are not currently payable, this will be reassessed as part of the 2024 valuation. As an employer we are prepared for the possibility that deficit contributions may be reintroduced should a deficit be identified at 30 September 2024. If the Scheme follows the same approach as in previous valuations these will come into effect from 1 April 2026.

The Scheme is classified as a 'last-man standing arrangement', therefore the company is potentially liable for other participating employers' obligations if those employers are unable to meet their share of the scheme deficit following withdrawal from the Scheme. Participating employers are legally required to meet their share of the Scheme deficit on an annuity purchase basis on withdrawal from the Scheme.

For financial years ending on or after 31 March 2019, it is possible to obtain sufficient information to enable the company to account for the Scheme as a defined benefit scheme.

The liabilities are compared, at the relevant accounting date, with the company's fair share of the Schemes' total assets to calculate the company's net deficit or surplus.

## 10. Pensions (continued)

The TPT benefits review is ongoing, with legal opinion being sought on whether pre-2003 benefits should have continued to receive pension increases in line with RPI inflation, rather than being switched to CPI inflation from 2011 onwards. The choice of inflation measure can have an impact on members' benefits because RPI is generally expected to be higher than CPI. Guidance from the Court, and therefore whether any increases to members benefits will be needed, is not expected before late 2024.

## **Defined Benefit assets and obligations**

The assumptions that have the most significant effect on the results of the valuation of the organisation's defined benefit pension arrangements are those relating to the rate of return on investments and the rates of increases in salaries and pensions. The principal actuarial assumptions (expressed as weighted averages) at the year-end were as follows:

	31 March 2024	31 March 2023
Discount rate	4.80%	4.75%
Future salary increases	2.30%	2.60%
Inflation	2.80%	2.95%

In valuing the liabilities of the pension fund at 31 March 2024, mortality assumptions are based on standard mortality tables and include an allowance for future improvements in longevity. The assumptions in 2024 and 2023 are equivalent to expecting a 65-year old to live for a number of years as follows:

- Current pensioner aged 65: 20.2 years (male) (2023: 20.5 years), 22.7 years (female) (2023: 23.0 years).
- Future retiree upon reaching 65: 21.4 years (male) (2023: 21.7 years), 24.1 years (female) (2023: 24.4 years).

The assumptions used by the actuary are chosen from a range of possible actuarial assumptions which, due to the timescale covered, may not necessarily be borne out in practice.

As at 30 March 2023, Hymans Robertson's CPI assumption methodology has been updated. This adjustment has resulted in the CPI assumption being 0.1% p.a. higher compared to the assumption that would have been derived using the methodology adopted at 31 March 2022. The rationale for this was to include an allowance for high inflation experienced in 2022/23.

The information disclosed below is in respect of the whole of the plans for which the Group has been allocated a share of cost under an agreed policy throughout the periods shown.

#### 10. **Pensions (continued)**

Movements in present va	lue of defined	benefit obligation:
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Movements in present value of defined benefit obligation:		
	2024	2023
	£'000	£'000
Opening defined benefit obligation	3,241	4,828
Interest cost	153	129
Actuarial gain	(5)	(1,624)
Estimated benefits paid	(67)	(96)
Administration costs	5	4
Closing defined benefit obligation	3,327	3,241
Movements in fair value of plan assets:		
1120 remember to figure 7 at the off points assess	2024	2023
	£'000	£'000
Opening fair value of plan assets	3,036	4,823
Interest income on plan assets (excluding net interest on the defined benefit liability)	143	130
Experience on plan assets (excluding net interest on the defined benefit liability)	(246)	(1,900)
Contributions by the employer	5	79
Estimated benefits paid	(67)	(96)
Closing fair value of plan assets	2,871	3,036
Net liability	(456)	(205)
Expense recognised in the statement of financial activities:		
Empense recognised in the statement of financial detivities.	2024	2023
	£'000	£'000
Interest on net defined benefit obligation	10	(1)
Administration costs	5	4
	15	3

The total amount recognised in the statement of comprehensive income in respect of actuarial losses of £241k (2023: losses £276k).

## 10. Pensions (continued)

The total amount recognised on the Statement of Financial Position is £456k liability (2023: £205k liability).

The fair value of the plan assets and the return on those assets were as follows:

	2024 £'000	2023 £'000
Equities	332	80
Corporate bonds	-	4
Property	143	228
Alternatives	2,206	2,575
Cash	190	149
	2,871	3,036
Actual return on plan assets	(103)	(1,770)

## 11. Analysis of net assets between funds

	Unrestricted funds £'000	Restricted funds £'000	2024 Total £'000
Fund balance at 31 March 2024 as represented by:			
Current assets	4,728	-	4,728
Current liabilities	(1,565)	-	(1,565)
Provision – pension liability	(456)	-	(456)
At 31 March 2024	2,707 Unrestricted funds £'000	Restricted funds £'000	2,707 2023 Total £'000
Fund balance at 31 March 2023 as represented by:			
Current assets	4,832	-	4,832
Current liabilities	(1,924)	-	(1,924)
Provision – pension liability	(205)	-	(205)
At 31 March 2023	2,703		2,703

#### 12. Unrestricted income funds

	1 April 2023 £'000	Incoming £'000	Outgoing £'000	Other gains/ (losses) £'000	31 March 2024 £'000
General funds  Designated  funds	2,908	20,064	(19,809)	-	3,163
Pension reserve	(205)	-	(10)	(241)	(456)
At 31 March	2,703	20,064	(19,819)	(241)	2,707
	1 April 2022	Incoming	Outgoing	Other gains/ (losses)	31 March 2023
	£'000	£'000	£'000	£'000	£'000
General funds Designated funds	2,905	20,554	(20,551)	-	2,908
Pension reserve	(5)	76	-	(276)	(205)
At 31 March	2,900	20,630	(20,551)	(276)	2,703

Purposes of designated funds:

#### **Pension Reserve**

The charity has set aside a separate pension reserve. This reserve represents the latest actuarial valuation of the defined benefit pension scheme at the reporting date. The valuation is carried out annually and the reserve updated. The charity has elected to produce full FRS 102 disclosures.

## 13. Company limited by guarantee

The charity has no share capital and is a company limited by guarantee. The sole member is Wheatley Housing Group, which has undertaken to contribute such amount not exceeding £1 as may be required in the event of the charity winding up.

## 14. Ultimate parent organisation

The charity is a wholly owned subsidiary undertaking of Wheatley Housing Group Limited, a company limited by guarantee and registered in Scotland.

The only group into which the results of the charity are consolidated is Wheatley Housing Group Limited. The consolidated financial statements of Wheatley Housing Group Limited may be obtained from the registered office at Wheatley House, 25 Cochrane Street, Glasgow, G1 1HL.

## SUPPLEMENTARY INFORMATION

## **Secretary and Registered Office**

Anthony Allison Wheatley Care Wheatley House 25 Cochrane Street Glasgow G1 1HL

## **Independent Auditor**

KPMG LLP 319 St Vincent Street Glasgow G2 5AS

## Banker

Royal Bank of Scotland Glasgow Corporate Office 110 Queen Street Glasgow G1 3BX